

To whom it may concern:

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Announcement on Revision of Consolidated Business Outlook and Dividend Forecast for Fiscal Year 2021

TOKYO—Mitsui O.S.K. Lines, Ltd. (the Company; President & CEO: Takeshi Hashimoto) hereby announces the revision of its consolidated business outlook for fiscal year 2021, which was previously released on June 21st, 2021 and dividend forecast released on April 30th, 2021. Details of the announcement is as follows.

1. Business outlook

| (1) Consolidated business outlook for cumulative second quarter of the fiscal year 2021 |
|---|
| (April 1st, 2021 to September 30th, 2021) |

| | Revenue | Operating profit | Ordinary profit | Net income* | Net income per share |
|---|-----------|---------------------|--------------------|-------------|-------------------------|
| | ¥ million | ¥ million | ¥ million | ¥ million | ¥ |
| Previous outlook on | | | | | |
| June 21st, 2021 (A) | 560,000 | 15,000 | 185,000 | 170,000 | 1,421.43 |
| Revised outlook (B) | 570,000 | 16,000 | 232,000 | 225,000 | 1,878.68 |
| Change (B-A) | 10,000 | 1,000 | 47,000 | 55,000 | - |
| Change (%) | 1.8% | 6.7% | 25.4% | 32.4% | - |
| (Ref) Previous fiscal year's cumulative second quarter results (The second quarter ended September 30th, 2020) | 484,686 | (4,222) | 32,732 | 30,251 | 252.96 |

*Profit attributable to owners of parent

(2) Consolidated business outlook for full fiscal year 2021 (April 1st, 2021 to March 31st, 2022)

| | Revenue | Operating profit | Ordinary profit | Net income* | Net income per share |
|--|-----------|---------------------|--------------------|-------------|-------------------------|
| | ¥ million | ¥ million | ¥ million | ¥ million | ¥ |
| Previous outlook on | | | | | |
| June 21st, 2021 (A) | 1,080,000 | 28,000 | 220,000 | 210,000 | 1,755.88 |
| Revised outlook (B) | 1,100,000 | 35,000 | 350,000 | 335,000 | 2,797.15 |
| Change (B-A) | 20,000 | 7,000 | 130,000 | 125,000 | - |
| Change (%) | 1.9% | 25.0% | 59.1% | 59.5% | - |
| (Ref) Previous fiscal year's full year results (Year ended March 31st, 2021) | 991,426 | (5,303) | 133,604 | 90,052 | 752.98 |

*Profit attributable to owners of parent

(3) Reason for revision

The business outlook for cumulative second quarter of and full fiscal year 2021 for OCEAN NETWORK EXPRESS PTE. LTD., our equity method affiliate company that operates containership business, is expected to improve from the previous outlook, due to cargo movements and spot freight rates both considerably exceeding the Company's assumptions. In addition, as a result of a close examination of the impact of the favorable market conditions for dry bulkers, the Company revised up its earnings forecasts for cumulative second quarter of and full fiscal year 2021.

2. Dividend forecast (Interim and year-end dividends)

(1) Dividend Forecast

| | Annual Dividend | | | |
|--|-----------------|----------|---------|--|
| | Q2-end | Year-end | Total | |
| Previous forecast on April 30th, 2021 | ¥70.00 | ¥80.00 | ¥150.00 | |
| Revised forecast | ¥300.00 | ¥250.00 | ¥550.00 | |
| (Ref.) Previous fiscal year's results (Year ended March 31st, 2021) | ¥15.00 | ¥135.00 | ¥150.00 | |

(2) Reason for revision

In light of the above revision, the Company has revised its forecast for the Q2-end dividend (interim dividend) from the previous forecast of ¥70.00 to ¥300.00 per share and for the year-end dividend from the previous forecast of ¥80.00 to ¥250.00 per share. This will result in an annual dividend of ¥550.00 per share.

(Note)The above forecasts have been prepared based on information available as of the date of announcement of this material, and actual results may differ from the forecasts due to various factors in the future.

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[REFERENCE PURPOSE ONLY]

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